



9814 Norwalk Boulevard, Suite 100
Santa Fe Springs, California 90670
Telephone (562) 903-2277
Fax (562) 903-2290

6416 South Arville
Las Vegas, Nevada 89118
Telephone (702) 220-4656
Fax (702) 220-4692

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- Alan B. Matt, Chief Financial Officer
- Steven F. Matt, President
- Pete Segel, President of Las Vegas
- Trent C. Anderson, Sr. Vice President
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downtown

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President's Column



Innovative use of technology and strong project leadership have always been hallmarks of Matt Construction. And recent projects only serve to confirm these two factors as critical elements underlying the foundation of our success.

As the general contractor for the renovation of the Hollywood Bowl, we had the distinct opportunity of incorporating a number of cutting-edge technological innovations into the project, including a computer-controlled sound canopy and an orchestra turntable. Both innovations are described in more detail elsewhere in the newsletter. Technology also played a major role in the work we performed this year at another Los Angeles landmark just emerging onto the Southern California cultural scene, the Walt Disney Concert Hall, where we were called upon to create a unique plaster ceiling complex and employ the use of "CATIA" software at the Founder's Room.

It's no secret to anyone who follows our industry that recent economic conditions and price fluctuations in building materials have challenged commercial and residential construction worldwide. Answering the call for strong project leadership to meet these challenges, Matt's extensive web of long-time relationships with quality subcontractors, combined with our knowledge of the construction marketplace have enabled us to meet any obstacles head on with effective value engineering. We've been able to move immediately into the starting gate to get projects underway, even major projects with long leads that may have sat idle as market conditions dramatically changed.

As we push towards the future, Matt Construction will continue to be an innovator in technology and will continue to play a leadership role in the construction industry. I welcome the opportunity to share with you how Matt Construction can apply our expertise and project management capabilities to your organization.

Steven F. Matt, President
sfmatt@mattconstruction.com



Hollywood Bowl Ribbon Cutting is Celebrated with Fanfare

Declaring the renovated Hollywood Bowl to be "a dynamic venue for the performing arts for the 21st Century and beyond," County Supervisor Zev Yaroslavsky led Los Angeles community leaders in a festive dedication ceremony on June 9, 2004. The ribbon cutting event, which took place on the Bowl's stage and included a surprise spin on the stage's newly installed orchestra turntable and a view of the innovative computer-controlled canopy system or "acoustic halo," provided a close-up glimpse at Matt Construction's \$12 million renovation of the summer home of the Los Angeles Philharmonic. Singing the praises of the newly upgraded Bowl were Los Angeles Philharmonic President Deborah Borda, Musical Director Esa-Pakka Salonen, Los Angeles City Councilman Tom LaBonge, and Los Angeles County Supervisors Gloria Molina and Don Knabe, who joined Yaroslavsky for the occasion.

Matt Construction faced a number of challenges in carrying out the time sensitive Hollywood Bowl project, including the incorporation of the "Streamline Moderne" concentric ring motif that was the hallmark of the former shell. In addition, phase two of the construction process, which included the shell structure, was limited to the musical landmark's off-season period of eight months.

Renovations to the Bowl, officially opened in 1922, include a rebuild of the bowl's former shell, an expansion the Bowl's stage space to accommodate an entire orchestra and enhanced performing artists' facilities. Hodgetts + Fung Design Associates and executive architects Gruen Associates designed the shell.

"Matt Construction was willing to go the extra mile even in significantly adverse conditions. Matt had to serve many masters but was balanced in their approach to the project. Many times someone needed to make difficult decisions and Matt was willing to do so in a gracious and team-first manner. Matt found the best solutions when a consensus did not exist."
— Craig Hodgetts, Hodgetts + Fung Design Associates

Colburn School of Performing Arts Expands its Artistic Horizons

On October 7, 2004, Matt Construction broke ground on the \$120.7 million, 13-story addition to downtown Los Angeles' Colburn School of Performing Arts. The school provides music, dance and drama training for all levels of students from preschool to adult. The Pfeiffer Partners-designed building will expand the school's current facilities on Grand Avenue by 300,000 square feet and will feature a terra cotta and aluminum glass curtainwall façade. Matt Construction serves as general contractor for the project that sits atop Bunker Hill and will provide seven stories of student housing. Plans also call for a 200-seat performance lab, a 4,000-square-foot rehearsal hall, a library and classrooms on the building's lower floors.



Groundbreaking technology, breaking ground in October 2004

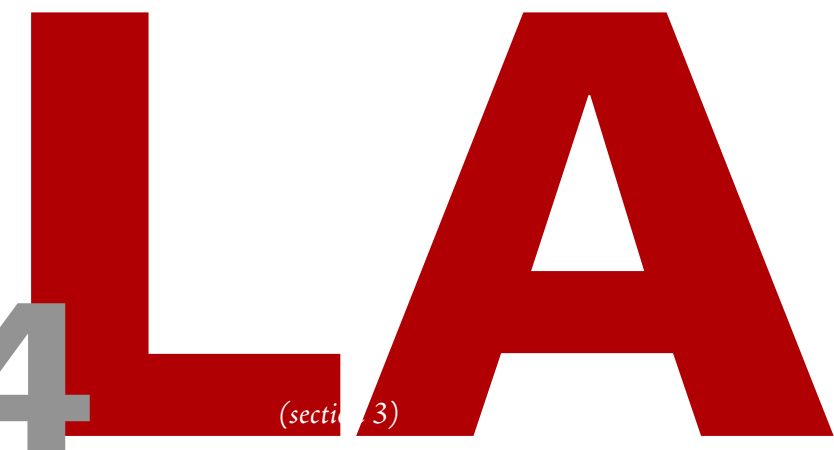
Construction is Underway on New California Endowment Facility



Matt Construction continues to play a major role in the revitalization of downtown Los Angeles, this time with the construction of a new headquarters for The California Endowment, a private, nonprofit, statewide health foundation. The \$62 million, multi-purpose, 118,000-square-foot facility, designed by architect Rios Clementi Hale Studios of Los Angeles, includes a new four-story office building, a one-story conference center, a large multipurpose room, several smaller meeting rooms, a board of directors' room, training space, classrooms, and a single level of below grade parking. According to Endowment spokesperson Paul Hernandez, Matt Construction's experience and expertise were the central reasons they were chosen for the project.

"We wanted to work with people who really understood our mission...who have a great relationship with the civic community. We felt really comfortable that Matt could do the work and do it well," said Hernandez to the *San Gabriel Valley Tribune*. When completed, The California Endowment Headquarters will

represent Matt's most recent project in downtown Los Angeles, joining the recently completed Walt Disney Concert Hall. In the mid-Wilshire area of Los Angeles, Matt will provide construction management services for the Eli Broad Gallery being added to the Los Angeles County Museum of Art.





Hotel Carrillo

Matt Construction is nearing its winter completion of a new luxury hotel in the heart of Santa Barbara at the site of the "former" Hotel Carrillo. The "new" Hotel Carrillo, a joint venture partnership with Melchiori Construction, will encompass 95,594 square feet on seven levels, including one level of below grade parking and one below grade conference level. The \$31 million hotel will feature Spanish-style architecture as designed by the Denver office of J. G. Johnson Architects. The "new" Carrillo will include 96 guestrooms, 5,500 square feet of banquet space, a 120-seat restaurant and bar, gift shops and a rooftop pool, spa and deck.



University of Southern California Seeley Mudd Hall Of Philosophy

The Los Angeles Conservancy recently bestowed its prestigious Los Angeles Preservation Award for 2004 upon Matt Construction for its work on the \$2.2 million, Frank R. Webb Architects-designed structural and seismic upgrade of the historic Seeley Memorial Mudd Hall at the University of Southern California (USC). The scope of the work, made more challenging by a tight work space, encompassed structural upgrades to access areas damaged during the 1994 Northridge Earthquake. Matt met the objective of preserving the existing structure while ensuring its ability to respond to future seismic events. Currently, Matt is working on additional USC construction including an expansive events center and a new project known as 3434 Grand.

"We have been in the hotel development business for 7 years and done \$3 billion in hotel development and Matt has been the best contractor we have worked with. Matt is always anticipating problems and solutions." – John Tynan of the Tynan Group, Developer, Hotel Carrillo

Project Credits

Hollywood Bowl Renovation, Hollywood, CA
 Owner: Los Angeles County, Department of Parks & Recreation
 Los Angeles Philharmonic
 Architect: Hodgetts + Fung
 Executive Architect: Gruen Associates

The Colburn School of Performing Arts Expansion
 Los Angeles, CA
 Owner: The Colburn School
 Architect: Pfeiffer Partners, Inc.

California Endowment Headquarters
 Los Angeles, CA
 Owner: California Endowment
 Architects: Rios Clementi Hale Studios / House & Robertson Architects / DMJM Rottet

Hotel Carrillo, Santa Barbara, CA
 Owner: Tynan Group
 Architect: J. G. Johnson
 Joint Venture: Matt Construction & Melchiori Construction

University of Southern California
 Los Angeles, CA
 Seeley Mudd Hall Of Philosophy
 Owner: University of Southern California
 Architects: Frank R. Webb Architects, Kaplan Chen Kaplan

Chapman University Oliphant Music Hall
 Chapman University Leatherby Libraries
 Orange, CA
 Owner: Chapman University
 Architect: AC Martin and Partners

Nixon Library Remodel, Yorba Linda, CA
 Owner: Nixon Library
 Architect: Langdon Wilson

Kirk Douglas Theatre, Los Angeles, CA
 Owner: Center Theatre Group
 Architect: Steven Ehrlich Architects
 Owner: Culver City Redevelopment Agency

Westlake Hotel and Wellness Spa
 Westlake Village, CA
 Owners: Castle and Cooke, Dole Food Company, Inc.
 Architect: Arnold Savrann
 Executive Architect: Wimberly Allison Tong & Goo



Richard Nixon Library

Julie Nixon Eisenhower joined benefactor Katherine B Loker, Rep. Ed Royce (R-Fullerton), Nixon Foundation Board chairman Donald L. Bendetti, additional members of the Nixon family, and over 800 visitors at a ribbon-cutting ceremony on August 23, 2004 for the 47,300-square-foot Katherine B. Loker Center. The White House East Room, the historic



White House Comes to California at Nixon Library

structure's premier room for entertaining, has been recreated in meticulous detail with the assistance of White House curators and artisans at the Richard M. Nixon Library, located in the city of Yorba Linda at the birthplace site of the 37th President of the United States. The \$11 million, Langdon Wilson Architecture-designed Center also features a full-service kitchen, conference facilities and an exhibit gallery for temporary exhibitions and storage.

Chapman University Oliphant Music and Leatherby Libraries Debut at Chapman University

Meeting the challenges of a tight time schedule, and incorporating a classic brick exterior to blend into the historic fabric of the university's already established brick façade buildings, Matt Construction has completed Chapman University's Oliphant Music Hall and Leatherby Libraries. Serving as general contractor on the project designed by AC Martin Partners of Los Angeles, Matt Construction provided needed leadership during pre-construction collaboration. The \$25 million, 144,000-square-foot Leatherby Libraries will house a cyber café and six wings including: Arts and Letters, Science and Technology, Business and Economics, Music, Education, and Film and Television. The \$8.5 million, 24,000-square-foot Oliphant Music Hall features a 60-seat lecture hall, rehearsal hall, teaching studios and practice rooms.



Matt Construction is Honored for Historic Preservation at USC



Construction on the new **Kidspace Museum**, a new children's museum, is currently underway in Pasadena.



The **Century City Doctors Hospital** project includes a renovation and seismic upgrades to the 9-story project.



Matt has been renovating and providing seismic upgrades to an existing **Nordstrom** in South Coast Plaza in Orange County.



Matt is nearing completion on the 12-story hotel addition at the **Fantasy Springs Casino**.

Kirk Douglas Theatre Rekindles Culver City's Glamorous Past

Serving as general contractor for the project, Matt Construction has completed the restoration and conversion of the 21,641-square-foot Kirk Douglas Theatre in Culver City. The \$12 million project, located at the site of the former Culver Theatre, included demolition, structural strengthening and preservation of select historical elements in the Streamline Moderne-style of the theatre's previous incarnation including the marquee and tower sign and original tile work. Interior renovations to the Steven Ehrlich Architects-designed project include a 300-seat main stage, a smaller 1,500-square-foot classroom space including both a stage and seating for 100. The Theatre will be home to the nonprofit Center Theatre Group.



New Ice Arena in Las Vegas

Matt Construction's Las Vegas office recently completed construction on the \$4.6 million Fiesta Rancho Ice Arena, which opened this fall to the delight of Las Vegas ice skating enthusiasts and hockey fans. The 31,122-square-foot, single floor with Mezzanine level ice rink sits adjacent to the Fiesta Rancho Hotel and Casino. Designed by the Friedmutter Group, the arena was completed on a compressed and accelerated time schedule, with Matt working around the clock.



Dole Wellness Center Spa and Hotel Emphasizes Virtues of a Healthy Lifestyle

Matt Construction has broken ground on the \$95 million Westlake Hotel and Wellness Center at Dole Food Company's world headquarters, also built by Matt in Westlake Village, California. The Arnold Savrann-designed luxury hotel, with Wimberly Allison Tong & Goo (WATG) serving as executive architects, will include 267 guestrooms, a grand ballroom, 15 acres of walking and jogging trails with water features and a two-floor parking structure. This one-of-a-kind Wellness Spa will feature medical facilities with physicians on-site to provide diagnostic and outpatient recuperative services. Also included in the world-class complex will be a full service spa and fitness center, a 710-seat ballroom and conference center, a fine dining room, a specialty restaurant, and a modern TV production facility to focus on health and well-being programming.